

# Select Energy Services, Inc.

Everything Within Our Power, Guaranteed.

The Portsmouth Naval Shipyard:

Bringing a Historic Power Plant Into the 21<sup>st</sup> Century

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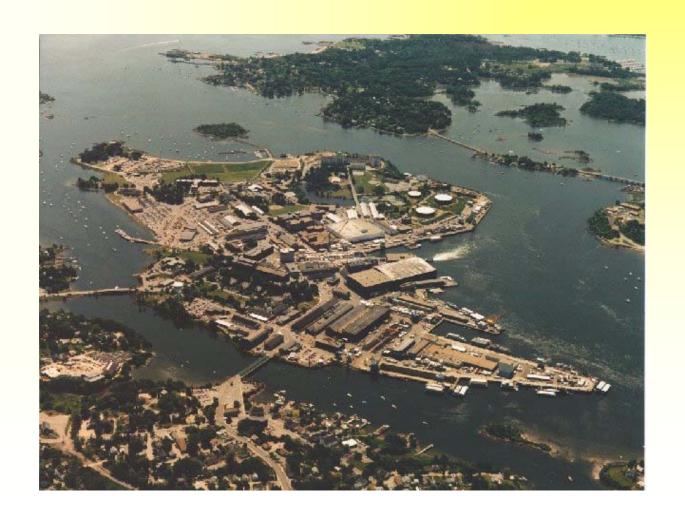


#### Is CHP Right for You?

- Why CHP?
  - Mission requirements
  - Power Reliability / Security
  - Utility Pricing
- Have I got the money?
  - Agency Funding
  - Utility Partnerships DSM
  - Energy Savings Performance Contracting



# Portsmouth Naval Shipyard - A Good Candidate for CHP?





# Evaluating the Facility – Portsmouth NS

- Mission: Refuel & Overhaul Nuclear Submarines
- Island, Great historical significance
- 297 Acres, 316 Buildings, 297 Housing Units
- Distribution Piping: 7 miles steam, 4 miles condensate, 6 miles hot water return and supply
- Controlled Industrial Area (CIA)
- Drydocks, Nuclear Facilities, Cranes
- Boiler / Central Power Plant
- Utilities Budget (pre-ESPC): \$12 Million



**Aug 99** 

#### Getting Involved with ESPC

Pre-Dec 97	PNS performs efficiency upgrades using DSM
<b>Dec 97</b>	Navy SmartBase program introduces PNS to ESPC
Jun 98	ACOE & PNS Selection of ESCO
Oct 98	ACOE & PNS Sign MOA
<b>Dec 98</b>	ESPC Kick Off Meeting
<b>Mar 99</b>	Site Survey Report Presentation / Meeting
May 9	Pre-Proposal Audit Presentation Meeting
Jun 99	Final Proposal Presentation

Task Order Award



# Project #1 Snapshot

- \$10.9 Million Investment
- \$2.1 Million Annual Energy Savings
  - Power Plant Upgrade
  - Steam Trap Maintenance Program
  - Hot Water / Steam Distribution System Upgrade
- 10-Year Finance Term
- Sep 99 00 Construction in Progress
- Dec 00 Installation Complete / Government Acceptance



#### Portsmouth Naval Shipyard Gas **Turbine Ribbon Cutting** (22 Feb 2001)



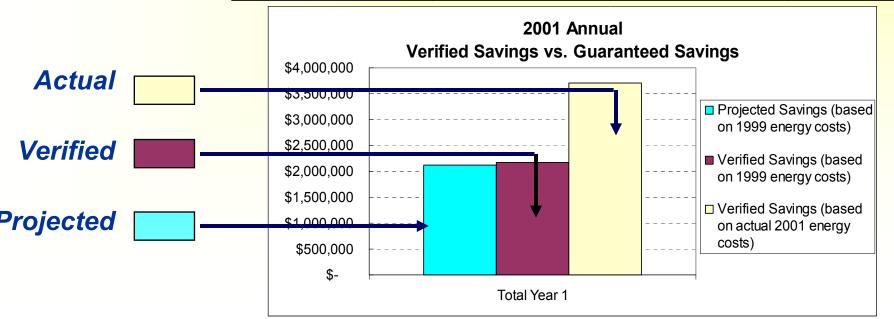




The Northeast Utilities System

### Project #1 Energy Savings - 200

Total Year 1	Power Plant Upgrade	Steam / HW System Improvements	Total Savings	
Projected Energy Savings (Based on 1999 energy costs)				
	\$1,789,842	\$330,737	\$2,120,579	
Verified Energy Savings (Based on 1999 energy costs)				
	\$1,836,667	\$329,121	\$2,165,788	
Verified Energy Savings (Based on 2001 energy costs)				
	\$2,821,571	\$889,363	\$3,710,934	





## Project #2 Snapshot

- \$31.7 Million Investment
- \$3.5 Million Annual Energy Savings
  - Boiler / Power Plant Upgrade, additional Cogeneration
  - Shut Down Central Hot Water System
  - Compressed Air System Distribution System Improvements
  - Shipyard-wide Lighting Upgrades
- 18-Year Finance Term modification of first project term
- Apr 04 Installation Complete / Government Acceptance



### Ensuring Project Success

- Commitment to a Partnership has guided PNS and SESI through challenging issues
  - Utility Protest
  - Unexpected Shipyard-wide Power Failure
  - Rail strike and uncooperative State Highway Commissions
  - Construction delays due to Shipyard mission
  - Electricity deregulation and its affect on future savings streams
- \*Keeping an open mind to the changing needs of the facility has enabled PNS to implement a flexible plant that will serve them into the future